COVID-19 Response Fund Overview

April 20, 2020

United Way of Central Carolinas





Overview of Covid-19 Response Fund

An Unprecedented Situation

- Community's finest hours have always been when we come together to help one another
- People in Mecklenburg County facing unprecedented impacts from pandemic
 - o Impact likely to increase dramatically in the weeks and months ahead
- Need to marshall resources to serve individuals in dire need through trusted organizations
- Critical nonprofit organizations serving the most vulnerable residents under stress
 - Increased demand coupled with decreased financial resources
- Additionally, nonprofit organizations face operational challenges
 - Widespread reports of compromised workforce, shortage of volunteers & impact of new protocols
 - Lack of remote working capability and/or unable to be conducted remotely (food, medical, etc.)





COVID 19 Response Fund

- Partnership of County, City, corporations, foundations, individuals, houses of faith & others
- Fund administered by Foundation For The Carolinas & United Way of Central Carolinas
 - Works in concert with local leaders & officials to complement other interventions & limit duplication
 - Also mapping Federal & State aid coming to community to guide Fund resources to gaps
- Initial priority: basic human needs to organizations with capacity & proven capability
 - Also identifying key grassroots/community-based entities
- Fund will retain flexibility to respond to evolving and emerging needs





COVID 19 Response Fund

Raised & Allocated

Total Raised to Date **\$16,269,665**

Total Allocated to Date \$5,995,590





Governance Structure

Governance Structure

Board of Investors



Grants Committee



- •Monitors community needs
- Reviews proposals
- Makes grant decisions
- Monitors impact & recommends strategy changes

Grant Distribution & Administration

- UW distributes funds/ensures financial compliance
- •FFTC and UW regularly assess needs, utilization, impact
- Interfaces with organizations

- Provides strategic direction and oversight
- Assists with fundraising
- Sets funding guidelines
- Ensures program accountability







Board of Investors

Charles Bowman, Co-Chair*

Bank of America

Josh Dorminy Coca-Cola Consolidated

Anna Nelson
C.D. Spangler Foundation

Jill Olmstead, Co-Chair* Lending Tree Julie Janson Duke Energy MC Pilon

J.M. Belk Endowment

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Howard Levine Foundation

Nicole Tepper

David A. Tepper Charitable Fdn

Dena Diorio*

Mecklenburg County

Honorable Vi Lyles *Mayor, City of Charlotte*

Betsy Conway Lowe's

*Member of Grants Committee





Grants Committee*

Tanya Blackmon, Co-Chair Novant

Heath Campbell**

Truist

Dee O'Dell US Bank

Edwin Peacock, Co-Chair Pomfret Financial Alexis Coleman

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Mecklenburg Board of County

Commissioners

Malcolm Graham

Charlotte City Council

Jill Olmstead**

Lending Tree

Charles Bowman**
Bank of America

Betsy Conway Lowe's Cliff Matthews St. Luke Missionary Baptist Susan Patterson Community Volunteer

Jordan Boyd Rockwell AME Zion Dena Diorio**

Mecklenburg County

Brian Middleton Atrium

Federico Rios City of Charlotte

*Can flex size & composition in future

**Also member of Board of Investors

Mike Rizer Ally Lisa Saunders Christ Church Charlotte







Needs Assessment & Funding Priorities

Needs Assessment

Overview

- Needs rapidly changing & numerous "unknown unknowns"
 - Ex: economic impact of working from home and/or shelter in place orders

- FFTC & UW engaging in ongoing needs assessment
 - Questions asked about client needs and organizational/operational needs
 - FFTC/UW participating in "official" organizing entities (ex. VOAD)
 - Receiving information from other initiatives across the county





Needs Assessment

Results

- Priority client needs
 - Health & mental health care
 - Food security
 - Emergency financial assistance
 - Shelter
 - Childcare
- Priority organizational needs
 - Remote service delivery
 - Staffing layoffs, reduced hours, hazard pay
 - Financial distress loss of earned revenue, canceled events





Grants Strategy

Grant Structure

Directed Grants

- Immediate grants to organizations addressing most acute needs
- · Can deploy resources quickly, efficiently
- All previously vetted by UWCC and/or FFTC
- Can meet financial and outcome tracking requirements

Competitive Grants

- Open to any 501(c)3 that meets the eligibility requirements
- · Focused in areas of basic needs, service delivery capability, loss of earned revenue
- Rolling deadlines; expect to make grants every 2 weeks
- Can add sectors as directed by Board of Investors





Grant Guidelines

Eligibility

- Funds help individuals/families in need, with emphasis on populations disproportionately impacted
- Grants made directly to organizations based on urgency of the need or through competitive process
- Grants available to 501(c)3 organizations with an established track record of service provision
 - Or, other indicators of capacity to achieve intended outcomes
- Funding ranges will depend upon documented need and funds raised to date
- Funding priorities and grant-making guidelines may change as needs evolve
- Organizations must be able to deploy resources quickly/effectively and report outcome data





Grant Awards

First Round – Directed Grants

- Nearly \$3M awarded to 14 organizations
- Focused on those meeting immediate needs: food, shelter, emergency cash assistance
- Grants primarily awarded to larger organizations with capacity to deploy resources quickly
- Mostly 2 month grant periods so that we can continue to assess needs and adjust strategy
- Regular reporting required during grant term to assesses utilization and barriers





Grant Awards

Round 2 - Competitive

- Received 173 applications; Grants awarded to 51 organizations
- Majority are 3 month grant terms
- Primary focus remains on meeting basic needs

| Total | \$ 3,078,480 |
|--|-----------------|
| Other(1) | \$ 20,000 |
| Shelter & Housing (14) | \$ 918,500 |
| Health & Mental Health (9) | \$ 425,000 |
| Food Security (11) | \$ 1,004,480 |
| Emergency Financial Assistance (10) | \$ 405,500 |
| Employment (2) | \$ 175,000 |
| Education (4) | \$ 130,000 |
| Round 2 - Competitive Grant Awards Summary | |





April 9th Grant Awards

Ada Jenkins

Alexander Youth Network

Beds for Kids

Care Ring

Carolinas CARE Partnership

Caterpillar Ministries

Catholic Charities

Charlotte Center for Legal Advocacy

Charlotte Rescue Mission

Charlotte Speech and Hearing

Davidson Housing Coalition

Dilworth Soup Kitchen

E₂D

Florence Crittenton

Friendship Community Development Corp.

Friendship Trays

Goodwill

Habit Missions Ministry/Watchmen of the Streets

Habitat for Humanity of the Charlotte Region

Heal Charlotte

Hope Haven

Hope Street Food Pantry

Humane Society

Jewish Community Center

Lake Norman Health Clinic

Lakewood Neighborhood Alliance

Latin Americans Working for Achievement

Loaves & Fishes

Lotus Campaign

Matthews Free Medical Clinic

Mecklenburg Council of Elders

MedAssist

North End Community Coalition

ourBRIDGE for Kids

Pat's Place Child Advocacy Center

Pineville Neighbors Place

Promise Resource Network

RAIN

Reeder Memorial Missions Place

Refugee Support Services

Safe Alliance

Second Harvest Food Bank

Servant's Heart of Mint Hill

South Tryon Community Dev. Corp.

Steve Smith Family Foundation

The Center for Community Transitions

The Learning Collaborative

The Relatives

The Salvation Army

UCity Family Zone

West Boulevard Neighborhood Coalition







Grant Awards

Next Round - Competitive Applications

Open to any 501c3 that meets basic criteria



- Requests can be made for emergency operating support and/or continuity of direct services
- Next grant cycle April 20 May 1; decisions expected on May 13





Thank You!

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United Way of Central Carolinas



